# THE WEXNER FOUNDATION

### THE TORAH OF LEADERSHIP

Too Much Collaboration? I Dr. Erica Brown I October 14, 2021



Pieter Breugel the Elder, "The (Great) Tower of Babel," oil, 1563 (45 by 61) Kunsthistorisches Museum, Vienna

### Genesis 11:1-9

ַוְיָהִי כָל־הָאָבֶץ שָׂפָה אֶחֶת וּדְבָרַים אֲחָדִים:

ַןיָהָי בְּנָסְצָם מָקֶדֶם וַיִּמְצְאָוּ בִקְעָה בְּאֶרֶץ שִׁנְעָר וַיִּשְׁבוּ שֵׁם:

ַניֹאמְרוּ אֵישׁ אֶל־רֵעַהוּ הָבָה נִלְבָּנָה לְבַנִּים וְנִשְׂרְפָה לִשְׁרֵפֶה וַתְּהִי לָהֶם הַלְבַנָּה לְאָבֶן וְהַחֵּמֶּׁר הָיָה לָהֶם לַחְּמֶר:

ַניֹאמְרוּ הָבָה וּ נִבְנֶה־לָנוּ עִּיר וּמִגְדָּל ֹ וְרֹאשׁוֹ בַשְּׁמִים וְנַעֲשֶׂה־לָנוּ שֵׁם פֶּן־נָפָוּץ עַל־פְּגֵי כָל־הָאֶרֶץ:

ַנַיֵּרֶד יְהֹנָה לִרְאָת אֶת־הָעָיר וְאֶת־הַמִּגְדֵּל אֲשֶׁר בָּנָוּ בְּנֵי הָאָדֶם:

ַנִיּאמֶר יְהֹנָה הֵן עַם אֶחָד וְשָׁפָה אַחַת לְכַלָּם וְזָה הַחָלָם לְעֲשֶׂוֹת וְעַתָּה לְאֹ־יִבָּצֵר מֵהֶּם כֶּל אֲשֶׁר יָזְמִוּ לַעֲשְׂוֹת:



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ָהַבָה וַרְלַּה וְנַבְלֵה שֵׁם שִּׁפַתָם אֵשֶׁר לְאׁ יִשִׁמְעֹׁוּ אָישׁ שִּׁפַת רֵעֵהוּ:

וַיָּפֶץ יְהֹנָה אֹתָם מִשָּׁם עַל־פְּגֵי כָל־הָאָרֵץ וַיַּחְדְּלִוּ לִבְנָת הָעִיר:

עַל־בֵּץ קָרָא שָׁמָהֹ בָּבֶּל כִּי־שָׁנֶם בָּלַל יְהֹוָה שְׂפַת כָּל־הָאָרֶץ וּמִשָּׁם הֱפִיצָם יְהֹוָה עַל־פְּגַי כָּל־הָאָרֶ

Everyone on earth had the same language and the same words. And as they migrated from the east, they came upon a valley in the land of Shinar and settled there. They said to one another, "Come, let us make bricks and burn them hard."—Brick served them as stone, and bitumen served them as mortar.— And they said, "Come, let us build us a city, and a tower with its top in the sky, to make a name for ourselves; else we shall be scattered all over the world." The Lord came down to look at the city and tower that humans had built, and the Lord said, "If, as one people with one language for all, this is how they have begun to act, then nothing that they may propose to do will be out of their reach. Let us, then, go down and confound their speech there, so that they shall not understand one another's speech." Thus the Lord scattered them from there over the face of the whole earth; and they stopped building the city. That is why it was called Babel, because there the Lord confounded the speech of the whole earth; and from there the Lord scattered them over the face of the whole earth.

#### **Reflective Question**

When has a collaborative leadership project you've worked on gone terribly wrong? Why?

### **Leadership Challenge**

How can you make a current leadership commitment more meaningfully collaborative?

